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Hotel Lawyer — Top Picks of 2006. Yes, 2006 has been a record year for many in the hospitality industry, and for the hotel lawyers at Jeffer, Mangels, Butler & Marmaro LLP. As we have already given our Outlook for 2007, we thought it might be interesting to look back on our Top Pick articles from 2006 from www.HotelLawBlog.com.

The Top Picks articles are organized by the major TOPICS on the Blog. We generally tried to select just the top two or three articles for each TOPIC. It was a major struggle to decide where to make the cutoff. If you want more information on a particular TOPIC, you can go to www.HotelLawBlog.com, and search for all articles on that TOPIC. To do that, just scroll down the right hand side, and below the (free) subscription and RSS Feed buttons is the Browse search engine that enables you to sort by TOPIC (or date, or key words, etc.).

Here they are . . .

Top Picks of 2006!

ADA (AMERICANS WITH DISABILITIES ACT)

Hospitality Lawyer — Who’s crying “Woof”? What you must know about the ADA requirements for disabled guests and their service animals . . .

Hospitality Lawyer — Landmark ADA case could provide relief for California hotels.

CONDO HOTELS

Condo Hotel Lawyer — What is fanning the condo hotel wild fire in Latin America, the Caribbean, Europe, China, India and the Middle East?

Condo Hotel Lawyer — Las Vegas Report: What drives successful sellouts today?

Hospitality Lawyer — New model for Condo Hotel regulation? In lieu taxes?

Condo Hotel Fundamentals — 5 Keys to Success!

HOTEL MIXED-USE

Hotel Mixed Use development gets a big boost from Barry Sternlicht’s “1” Hotel and Residences brand and Waldorf=Astoria Residences in Las Vegas

Hospitality Lawyer — Trump’s luxury residential mixed-use project in Hawaii sells out in 8 hours. New sales record claimed.
Condo Hotels’ Enduring Legacy: Hotel-Enhanced Mixed-Use

**BRANDS (TOPIC is “Management and Franchise Agreements”)**

Hospitality Lawyer on hotel brands — How far will the pendulum swing? What’s in a name? Just ask Starwood, Hilton . . . Coca-Cola or Procter & Gamble

Hospitality Lawyer Baja Mexico — So what’s a brand? How did Trump get into this conversation?

**INTERNATIONAL HOTEL INVESTMENT**

Hotel Lawyer — What do the InterContinental takeover rumors mean? Why IHG? Why now? Who will win the bid?

Hospitality Lawyer — Why we’re building hotels in India like crazy!

**LABOR AND EMPLOYMENT**

Hotel Labor & Employment Lawyer Report — Unite Here gets slapped for outrageous behavior! Sutter Health Implications Part I

Hotel Labor & Employment — Unite Here goes too far. Class action suit by employees for invasion of privacy provides critical limits on union organizing activities.

Hotel Lawyer: What to do when the hotel union comes knocking! Neutrality agreements, card-check agreements and peace agreements.

**LAND USE & ENTITLEMENTS**

**OUTLOOK AND TRENDS**

Hospitality Lawyer — What women really want!

Hospitality Lawyer on hotel mixed-use development projects in China, India, Mexico, the Caribbean, Guam — What the experts say now.

Hospitality Lawyer — Hotels in China, India and Mexico are capturing the imagination and resources of the hotel industry

**WORKOUTS, BANKRUPTCIES & RECEIVERSHIPS**

CMBS Hotel Loans: Is that a train wreck ahead or just a “pig going through the python”?
Our Perspective. We represent developers, owners and lenders. We have helped our clients as business and legal advisors on more than $50 billion of hotel transactions, involving more than 1,000 properties all over the world. For more information, please contact Jim Butler at jbutler@jmbm.com or 310.201.3526.

Jim Butler is one of the top hotel lawyers in the world. GOOGLE “hotel lawyer” or “hotel mixed-use” or “condo hotel lawyer” and you will see why.

Jim devotes 100% of his practice to hospitality, representing hotel owners, developers and lenders. Jim leads JMBM’s Global Hospitality Group® — a team of 50 seasoned professionals with more than $50 billion of hotel transactional experience, involving more than 1,000 properties located around the globe.

Jim and his team are more than “just” great hotel lawyers. They are also hospitality consultants and business advisors. They are deal makers. They can help find the right operator or capital provider. They know who to call and how to reach them. They are a major gateway of hotel finance, facilitating the flow of capital with their legal skill, hospitality industry knowledge and ability to find the right “fit” for all parts of the capital stack. Because they are part of the very fabric of the hotel industry, they are able to help clients identify key business goals, assemble the right team, strategize the approach to optimize value and then get the deal done.

Jim is frequently quoted as an expert on hotel issues by national and industry publications such as The New York Times, The Wall Street Journal, Los Angeles Times, Forbes, BusinessWeek, and Hotel Business. A frequent author and speaker, Jim’s books, articles and many expert panel presentations cover topics reflecting his practice, including hotel and hotel-mixed use investment and development, negotiating, re-negotiating or terminating hotel management agreements, acquisition and sale of hospitality properties, hotel finance, complex joint venture and entity structure matters, workouts, as well as many operating and strategic issues.

Jim Butler is a Founding Partner of Jeffers, Mangels, Butler & Marmaro LLP and he is Chairman of the firm’s Global Hospitality Group®. If you would like to discuss any hospitality or condo hotel matters, Jim would like to hear from you. Contact him at jbutler@jmbm.com or 310.201.3526. For his views on current industry issues, visit www.HotelLawBlog.com.